

PMI-BCAM_ENG (PMI AUTHORIZED PMP EXAM PREP) 2021

Objetivo

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PÃºblico Alvo

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PrÃ©-Requisitos

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Carga HorÃ¡ria

40 horas (5 dias).

ConteÃºdo ProgramÃ¡tico

Course outline

Lesson 1: Creating a High-Performing Team

- Topic A: Build a team
- Topic B: Define Team Ground Rules
- Topic C: Negotiate Project Agreements
- Topic D: Empower Team Members and Stakeholders
- Topic E: Train Team Members and Stakeholders
- Topic F: Engage and Support Virtual Teams
- Topic G: Build Shared Understanding about a Project

Lesson 2: Starting the Project

- Topic A: Determine Appropriate Project Methodology / Methods and Practices
- Topic B: Plan and Manage Scope
- Topic C: Plan and Manage Budget and Resources
- Topic D: Plan and Manage Schedule
- Topic E: Plan and Manage Quality of Products and Deliverables
- Topic F: Integrate Project Planning Activities
- Topic G: Plan and Manage Procurement
- Topic H: Establish Project Governance Structure
- Topic I: Plan and Manage Project / Phase Closure

Lesson 3: Doing the Work

- Topic A: Assess and Manage Risks
- Topic B: Execute Project to Deliver Business Value
- Topic C: Manage Communications
- Topic D: Engage Stakeholders
- Topic E: Create Project Artifacts
- Topic F: Manage Project Changes
- Topic G: Manage Project Issues
- Topic H: Ensure Knowledge Transfer for Project Continuity

Lesson 4: Keeping the Team on Track

- Topic A: Lead a Team
- Topic B: Support Team Performance
- Topic C: Address and Remove Impediments, Obstacles and Blockers
- Topic D: Manage Conflicts
- Topic E: Collaborate with Stakeholders
- Topic F: Mentor Relevant Stakeholders
- Topic G: Apply Emotional Intelligence to Promote Team Performance

Lesson 5:

- Topic A: Manage Compliance Requirements
- Topic B: Evaluate and Deliver Projects Benefits and Value
- Topic C: Evaluate and Address Internal and External Business Environment Changes
- Topic D: Support Organizational Change
- Topic E: Employ Continuous Process Improvement